

الواحة كابيتال
WAHA CAPITAL

INVESTOR PRESENTATION

August 2017



Principal Investments

Asset Management

TABLE OF CONTENTS

03

Company Overview

07

Financial Highlights

15

Business Highlights

34

**Organisation &
Governance**

الواحة كابيتال
WAHA CAPITAL

COMPANY OVERVIEW



WHO IS WAHA CAPITAL?

WE ARE	<ul style="list-style-type: none"> A leading Abu Dhabi-based investment company; established in 1997 and listed on the Abu Dhabi Securities Exchange in 2000 Led by a world class management team and a well-connected, high caliber Board of Directors
WE WERE	<ul style="list-style-type: none"> An aircraft leasing company, which evolved into an investment company managing a portfolio of conventional and alternative assets
OUR BUSINESS	<ul style="list-style-type: none"> Principal Investments and Asset Management focused primarily on the MENA region
OUR OWNERSHIP	<ul style="list-style-type: none"> Mubadala 14%, other institutional investors 37% and individuals 49%
OUR TRACK RECORD	<ul style="list-style-type: none"> Consistent profitability, positive net profit generated in each of the past 12 years

TOTAL ASSETS JUN 2017

AED **10.8bn**

MARKET CAP

AED **3.4bn**

AVERAGE NET PROFIT (ADJ)

AED **498mn**

over 2014-16

AVG. RETURN ON EQUITY

14%

over 2014-16

AVG. DIVIDEND YIELD

10.1%

over 2014-16

BUSINESS MODEL



BUSINESS MODEL



PRINCIPAL INVESTMENTS

- Strategic long term investments
- Focus on generating stable income and regular cash flows over the long term in relatively mature businesses
- Invest in value opportunities in resilient sectors
- Seek significant minority stakes with board representation
- Includes AerCap, Dunia, Waha Land and NPS Holdings Ltd.



ASSET MANAGEMENT

- Generate cash returns through investments in liquid equity and fixed income securities
- Three existing funds – MENA Equity, CEEMEA Fixed Income Fund and MENA Value Fund
- Two new funds – Credit Opportunity Fund and Private Equity Fund to be introduced
- Waha Private Debt team will provide bespoke financing and direct lending solutions to mid-market companies located in the Middle East, Turkey and Africa through its credit opportunities fund
- Private Equity Fund will acquire companies with first-class management through majority or significant minority stakes with strong strategic partners, co-investors and/or limited partners. Includes investment in Anglo Arabian Healthcare
- Private Equity to invest in high growth opportunities in attractive sectors in MENA; including healthcare, energy and facilities management

الواحة كابيتال
WAHA CAPITAL

FINANCIAL HIGHLIGHTS



H1 2017 FINANCIAL HIGHLIGHTS

Performance reflects growth across all business divisions

- Net profit of AED 183.1 million, compared to AED 305.9 million in H1 2016
- EPS of AED 0.10 compared to AED 0.17 in H1 2016
- Assets of AED 10.8 billion as at 30 June 2017 vs. AED 10.0 billion as at FY 2016, an increase of 8%
- YTD RoAE stood at 5.1% vs 7.4% in H1 2016
- Investment activity in H1 2017 include:
 - AAH: net investment of AED 42.5 million
 - Waha Land: AED 100.4 million
 - MEA Energy: AED 21.2 million
- Capital Markets:
 - Third party funds raised AED 228.2 million;
 - Assets under management as at 30 June 2017 AED 1.8 billion, compared to AED 1.5 billion as at 31 December 2016
- 20% cash dividend of AED 368 million

H1 2017 TOTAL INCOME

▼ **10.5%**

vs. H1 2016

TOTAL AUM

AED 1.8bn

Up 20% from Dec 2016

TOTAL ASSETS

AED 10.8bn

▲ 8% from Dec 2016

FY 2016 DIVIDEND

AED 368mn

20% Cash Dividend

H1 2017 FINANCIAL PERFORMANCE

TOTAL INCOME

▼ **10.5%**

vs. H1 2016

NET PROFIT

▼ **40.2%**

vs. H1 2016

EQUITY

▼ **23.3%**

vs. H1 2016

AED MILLIONS	H1 2017	H1 2016
Total Income	557	622
Expenses - Parent	(154)	(125)
Expenses - Subsidiaries	(200)	(194)
Non controlling interest	(20)	3
Net profit attributable to shareholders	183	306
Equity attributable to shareholders	3,365	4,388
KEY PERFORMANCE INDICATORS		
Earnings per share (in AED)	0.10	0.17
RoAE	5.1%	7.4%

Q2 2017 FINANCIAL PERFORMANCE

TOTAL INCOME

IN LINE

vs. Q2 2016

NET PROFIT

▼ 26%

vs. Q2 2016

EQUITY

▼ 23%

vs. Q2 2016

AED MILLIONS	Q2 2017	Q2 2016
Total Income	288	289
Expenses - Parent	(81)	(62)
Expenses - Subsidiaries	(101)	(101)
Non Controlling interest	(10)	4
Net Profit attributable to shareholders	96	130
Equity attributable to shareholders	3,365	4,388
KEY PERFORMANCE INDICATORS		
Earnings per Share (in AED)	0.05	0.07
RoAE	2.9%	3.1%

H1 2017 FINANCIAL POSITION

TOTAL ASSETS

AED **10.8**bn

MARKET CAP⁽¹⁾

AED **3.4**bn

DEBT

AED **6.5**bn

CASH

AED **542**mn

AED MILLIONS	30 JUN 2017	31 DEC 2016
Cash	542	572
Investment in equity-accounted investees	5,200	5,034
Investment Property	773	681
Other Investments ⁽²⁾	3,495	3,065
Other Assets	817	662
Total Assets	10,827	10,014
Borrowings	6,463	5,465
Other Liabilities and Non Controlling interests	999	678
Equity attributed to shareholders	3,365	3,871
<i>RoAA (Annualised)</i>	3.5%	4.2%

1. Based on share price as at 24 July 2017

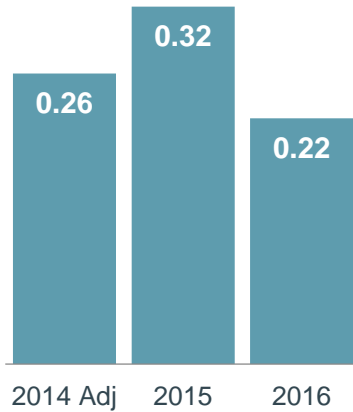
2. Include Financial investments, Loan investments and Finance leases

THREE YEAR ROBUST FINANCIAL PERFORMANCE

- 3 year Average Earnings Per Share of AED 0.27 (adjusted)
- 3 year Average Return on Equity of 14% (adjusted)
- 3 year Average Dividend Yield of 10.1%
- 3 year Average Dividend Per Share of AED 0.23 with average payout ratio of 62%

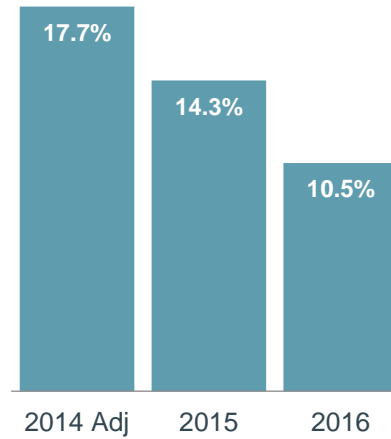
EPS

In AED



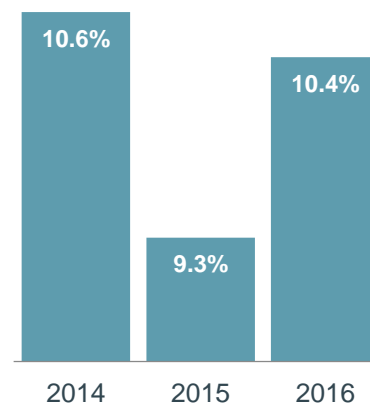
RoAE

In %age



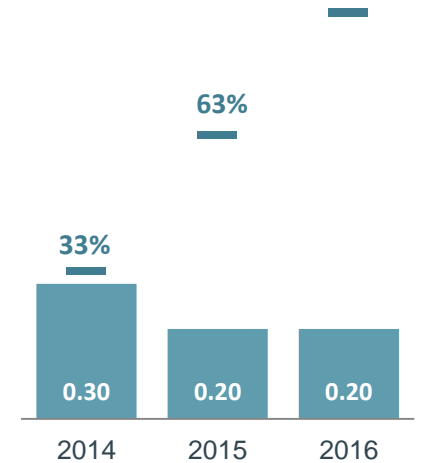
DIVIDEND YIELD

In %age



DPS & PAYOUT %

In AED & %age



THREE YEAR FINANCIAL PERFORMANCE

AVERAGE TOTAL INCOME

AED 1.1bn

over last three years (Adj. 2014)

AVERAGE EPS

0.23

over last three years

AVERAGE RETURN ON EQUITY

14%

over last 3 years (Adj. 2014)

TOTAL EQUITY

▲ 32%

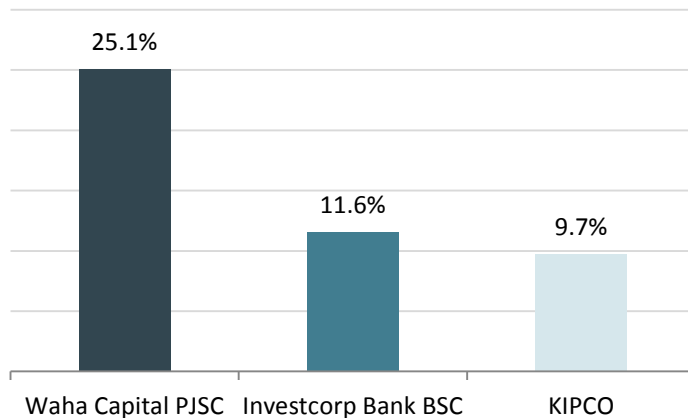
Over Adj. 2014

IN AED MILLIONS	YE 2014	YE 2014 ADJ.	YE 2015	YE 2016
Total Income	2,171	936	1,096	1,162
Expenses – Corporate	(285)	(285)	(223)	(327)
Expenses – Subsidiaries	(153)	(153)	(295)	(432)
Non controlling interest	-	-	10	4
Net Profit attributable to shareholders	1,733	498	588	407
Equity attributable to shareholders	4,380	3,146	3,870	3,871
KEY PERFORMANCE INDICATORS				
Earnings per share (in AED)	0.89	0.26	0.32	0.22
RoAE	50.5%	17.7%	14.3%	10.5%

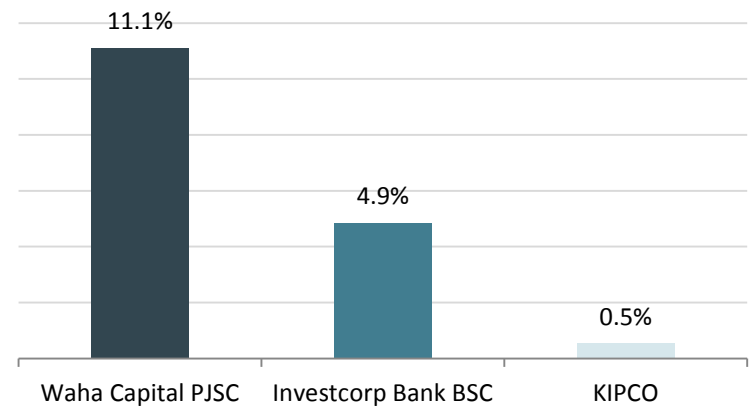
WAHA CAPITAL - PERFORMANCE VS. PEERS

Waha Capital has outperformed its comparable listed peers across most metrics over the last 3 years

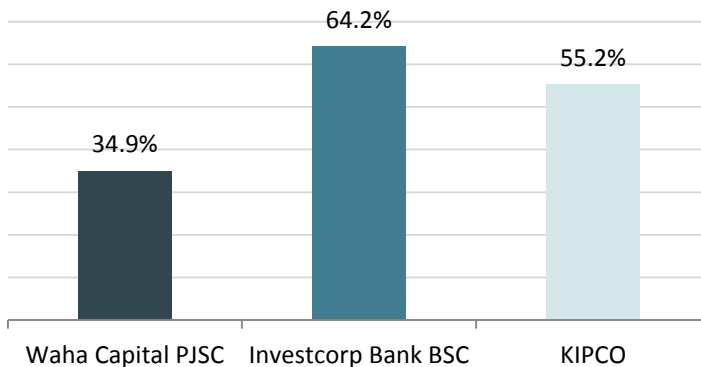
Average ROE of 25.1%



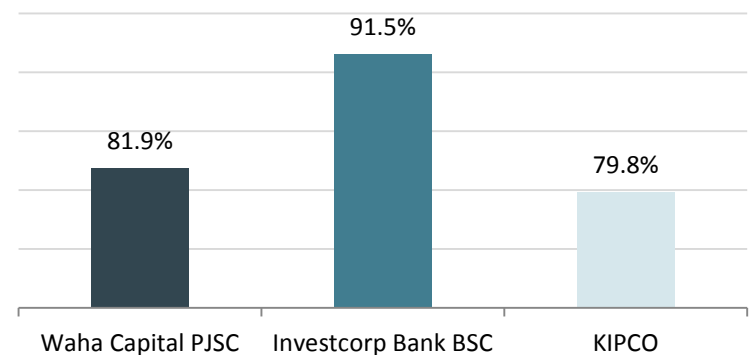
Average ROA of 11.1%



Average Cost to Income Ratio of 34.9%



Average Capital Utilization of 81.9%



الواحة كابيتال
WAHA CAPITAL

BUSINESS HIGHLIGHTS



PRINCIPAL INVESTMENTS OVERVIEW

By leveraging its extensive network and sector expertise, our Principal Investments business is capable of generating significant income and cash flows on a regular basis in the foreseeable future





Investment Theme



Overview

- Over the past five years, Waha Capital has built an impressive track record in managing proprietary investments by working alongside portfolio company management teams
- Focuses on resilient sectors including aviation, energy, financial services, industrial real estate, and infrastructure
- Focused on acquiring companies with first class management through significant influence or joint control with co-investors. Primary focus on UAE-based companies; secondary focus on the GCC region
- Representation on Board and various committees to add value

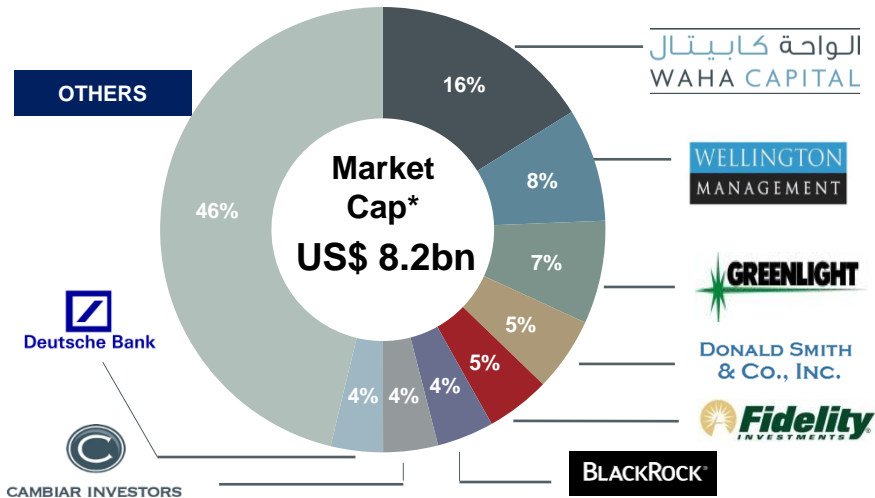
PRINCIPAL INVESTMENTS PORTFOLIO

SECTOR		CORE INVESTMENTS	STAKE
AVIATION		AerCap Holdings	15.81%
FINANCIAL SERVICES		Dunia Finance	25.0%
INDUSTRIAL REAL ESTATE		Waha Land	100.0%
INFASTRUCTURE		MENA Infrastructure Fund	33.3% (GP) 17.9% (LP)
OIL & GAS		NPS Holdings Limited	20.72%
OIL & GAS		Stanford Marine Group	45.0%
OIL & GAS		Sea Dragon	14.4%

PRINCIPAL INVESTMENTS AERCAP

H1 2017 earnings per share of **\$3.27** , compared to **\$2.37** in 2016

Ownership



Overview

- Stable and healthy industry with favourable outlook
- Significant cash flow generation capability
- Focus on selective and disciplined growth and on-going portfolio management
- Conservative, long-term and robust funding structure with diversified sources of capital
- Largest independent lessor with modern portfolio of in-demand aircraft; industry leader in profitability
- Investment grade rating by Fitch, Standard & Poor's, and Moody's
- During Q4-2015 to Q1-2016, acquired 4m shares for a total purchase price of AED 537.1 million which were disposed in Q4 2016 at total proceeds amounting AED 643.8 million
- Waha Capital with 15.81% stake is currently the largest beneficial shareholder in AerCap, retaining 2 board seats and representation on various Board Committees
- During H1 2017, the Group recorded an impairment of AED 125.4 million against the share of income from its investment in AerCap of AED 306.3 million, following a reassessment of the investment's recoverable amount due to evidence of a prolonged period of its share price trading at reducing multiple over its book value, among other relevant factors.
- Extended AerCap Collar hedges in August and November 2016 on 22.9 million shares with progressive maturities over 2018-2020
- AerCap contributed 33% of the Group's total income and represented 44% of the Group's assets with a carrying value of AED 4,731.0 million

PRINCIPAL INVESTMENTS AERCAP

H1 2017 Key Financial Highlights:

- Reported net profit of US\$ 544.1 million, compared to US\$ 456.4 million in 2016; and EPS of US\$ 3.27 compared to US\$ 2.37 in 2016
- US\$ 9 billion of available liquidity
- Adjusted debt/equity ratio of 2.7 to 1
- Repurchased 6.5 million shares for \$293 million
- Proceeds from the sale or disposal of assets amounted to US\$ 720.8 million, compared to US \$ 889.8 million in 2016
- Gain on disposal of US\$ 116.9 million, compared to US\$ 57.4 million in 2016

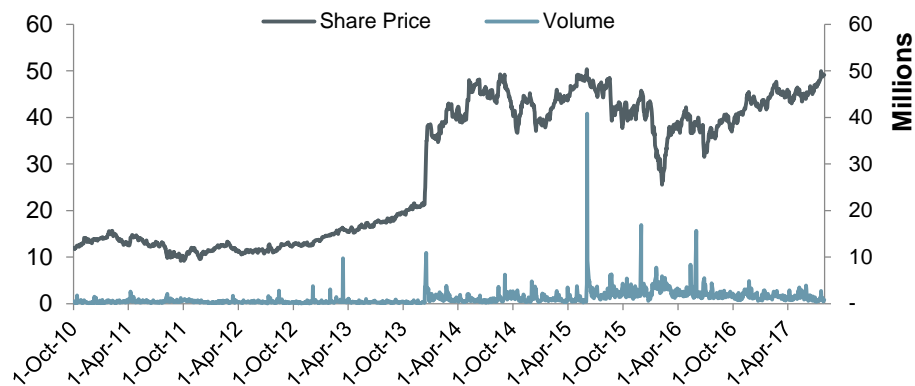
Key Operational Highlights:

- 213 aircraft transactions executed, as follows:
 - ✓ Signed lease agreements for 134 aircraft
 - ✓ Purchased 22 aircraft
 - ✓ Executed sale transactions for 57 aircraft.
- Signed an agreement with Boeing for an order of 30 787-9 aircraft.
- The average age of owned fleet was 7.3 years and the average remaining contracted lease term was 6.4 years.
- Portfolio consisted of 1,539 aircraft that were owned, on order or managed

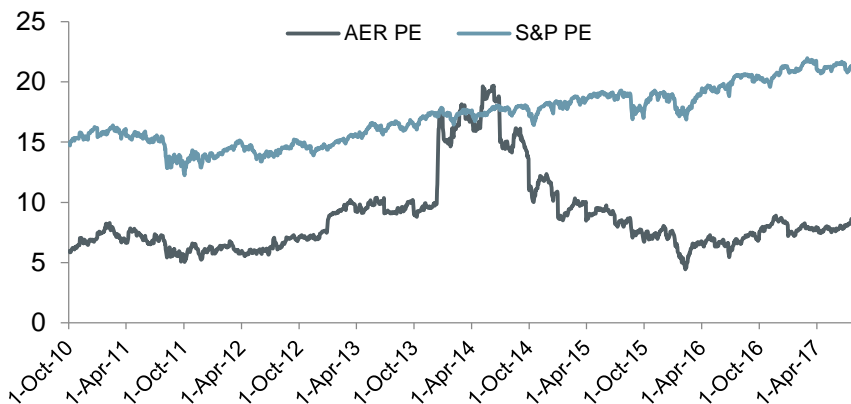
USD mn	2011	2012	2013	2014	2015	2016	H1 2017
Total Revenue	1,094	973	1,050	3,640	5,288	5,152	2,501
Total Expenses	(864)	(818)	(739)	(2,723)	(3,921)	(3,952)	(1,881)
Net Profit	173	158	295	808	1,179	1,047	544
Assets	9,115	8,634	9,451	43,867	43,914	41,616	41,019
Debt	6,111	5,803	6,237	30,402	29,807	27,717	27,181
Equity	2,283	2,123	2,429	7,943	8,349	8,524	8,521
RoAE (annualized)	8%	7%	13%	16%	15%	12%	12%
RoAA (annualized)	2%	2%	3%	3%	2%	2%	2%

PRINCIPAL INVESTMENTS AERCAP

Share price performance and volume since acquisition



Price to Earnings evolution



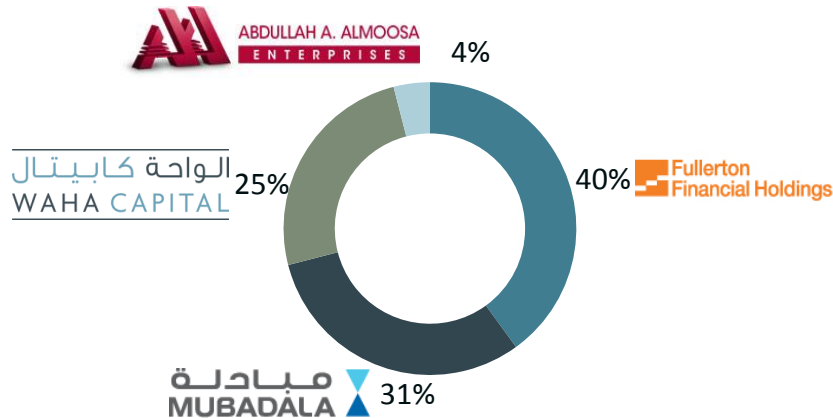
Analyst/ Consensus Estimates

Provider	Date	Recommendation	Target \$
Wells Fargo Securities	Aug-17	Outperform	60.00
Cowen	Aug-17	Outperform	55.00
Value Investment Principals	Aug-17	Strong buy	70.00
Stephens Inc	Aug-17	Overweight	64.00
Barclays	Aug-17	Overweight	61.00
Compass Point Research & Trading LLC	Aug-17	Buy	66.00
RBC Capital Markets	Aug-17	Outperform	77.00
Credit Suisse	Aug-17	Outperform	58.00
D.A. Davidson & Co	Aug-17	Buy	60.00
Churchill Research	Jun-17	No rating system	57.56
J.P. Morgan	Jun-17	Overweight	58.00
UBS	Apr-17	Neutral	44.00
Morgan Stanley	Apr-17	Underwt/In-Line	44.00
Consensus Target (Median)			59.58
Upside (as of 30 JUN 2017)			21.39%

PRINCIPAL INVESTMENTS DUNIA GROUP

Dunia continued to prudently manage its balance sheet by implementing a robust risk management plan in response to the continued macro-economic uncertainty

Ownership



Overview

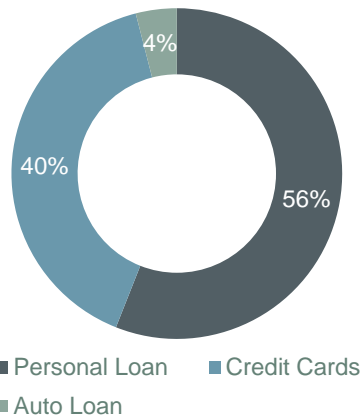
- An Abu Dhabi-based consumer finance company established in 2008 with initial paid up capital of AED 585m
- Dunia Group represents Dunia Finance LLC and Dunia Services FZ LLC; both have a common ownership structure
- Regulated by the UAE Central Bank with a finance license allowing it to issue secured/unsecured loans and credit cards to retail/corporate customers and raise corporate deposits
- Operates 19 branches, has more than 2,000 employees and serves 274,000+ customers

PRINCIPAL INVESTMENTS DUNIA GROUP

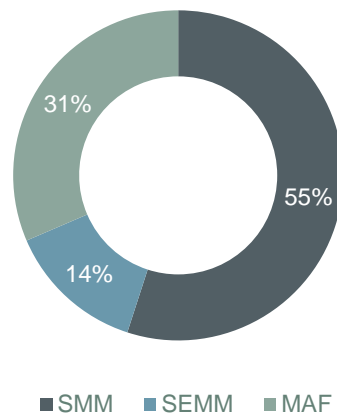
Key Financial Highlights

- Loan book grew at a 34% CAGR over the 2009–2017
- Customer deposits grew to AED 1.3 billion as at 30 June 2017, an increase of 5.1% compared to 30 June 2016
- Non-performing loan cover of 1.3x and impairment reserve of 4.3% of total loans and advances
- Cost to income ratio is 23.5% in H1 2017
- Provisioning taken on the loan book reflecting the current economic downturn.
- Carrying value of AED 165.2 million as at 30 June 2017

BY PRODUCT



BY CUSTOMER SEGMENT⁽¹⁾



AED mn	2012	2013	2014	2015	2016	H1 2017
Net Interest Income	192	260	388	548	564	255
Net Loan Book	768	1,025	1,505	2,012	1,969	1,878
Total Assets	867	1,086	1,642	2,188	2,222	2,204
Deposits	414	515	829	1,114	1,229	1,276
Debt	-	2	26	120	153	180
Equity	356	472	651	784	718	635

1. SMM: Salaried Mass Market; MAF: Mass Affluent; SEMM: Self-Employed Mass Market

2. Figures represent the combined results of Dunia Finance LLC and Dunia Services FZ LLC; both have a common ownership structure

PRINCIPAL INVESTMENTS WAHA LAND

Overview

- Waha Capital received a 6 km² land grant from the Government of Abu Dhabi in 2007 for a mixed use industrial development
- The project was divided into four equal phases (1.5 km² each) to allow for flexibility in terms of scale and funding
- Construction of Phase I infrastructure and 90,000 m² of leasable industrial space was completed in Dec 2012 as a part of stage 1
- Leasing activity commenced in Q1 2013; achieved full occupancy by the end of Q1 2015 for Small Industrial Units (SIUs).
- Secured AED 426m bank funding to develop an additional 92,500 m² of SIUs within Phase 1 (Stage 2a); development commenced with target delivery by early 2018

H1 2017 Financial Highlights

- Rental revenue and other income of AED 19.3 million (H1 2016: AED 19.3 million)
- Net operating profit of AED 12.9 million (H1 2016: AED 11.4 million)
- Carrying value of AED 735.5 million as of 30 June 2017

Phase 1: SIUs and Serviced Land



Stage 1 (developed SIUs):

- Nine shell and core buildings with total leasable area of 90,000 m²; buildings situated on a gross plot area of 210,000 m² with ample surrounding space for parking and loading

Stage 2a (SIUs under development):

- Shell and core buildings with total leasable area of 92,500 m² under development; buildings situated on a gross plot area of c. 156,000 m² (higher density)



Serviced Land:

- Total plot area of c. 714,000 m² for serviced land with infrastructure; of which 15,000 m² has been leased on long-term basis to a third party
- Remaining plot area of c. 699,000 m² is suitable for multi-use (land lease / further development of industrial property etc.)

PRINCIPAL INVESTMENTS MENA INFRASTRUCTURE FUND

Overview

- Established in 2007, MENA IF is a 10-year fund with capital commitments of \$300 million based in DIFC
- GP sponsors comprise Waha Capital, Fajr Capital and HSBC; each with a 33.3% stake; Waha Capital also has a 17.9% LP stake
- Invests in infrastructure assets in the MENA region, both greenfield and brownfield, focusing on defensive assets with predictable/contractual cash flows, high barriers to entry and visibility for exits
- Fund invested \$224 million over 7 years in four assets in Oman, Saudi Arabia and Egypt
- Current dividend yield of c. 7% and target gross IRR of c. 15%
- During 2016, Waha Capital received gross distributions of AED 82 million including dividend and capital repayment from the following disposals
 - February 2016: the Fund divested its 30.33% stake in AICT
 - March 2016: the Fund sold its 38.1% stake in UPC
- Waha invested a total of AED 170 million (\$46m) for its LP (17.9%) and GP (33.3%) stakes; and received c. AED 157 million in distributions.
- The carrying value of investment (LP + GP) is AED 73.2 million as of 30 June 2017

MENA Infrastructure Fund is recognized as one of the best performing infrastructure funds in the region

Investments

INVESTMENTS	DESCRIPTION	STAKE (%)
Hajr Electricity Production Company KSA (Qurayyah)	3.9GW gas-fired IPP in KSA in partnership with ACWA Power and Samsung C&T	15.0%
Sohar Power Company (SPC)	Omani 585MW independent power and water desalination plant	20.0%
MENA IF is focused on exiting the remaining two investments (end of fund life)		

PRINCIPAL INVESTMENTS NPS HOLDINGS LIMITED

Overview

- Headquartered in the UAE, NPS Holdings Limited is a leading provider of oilfield services (“OFS”)
- Formed in 2007 through the merger of Qatari & Saudi OFS providers with roots dating back to 1978
- In 2014, Waha Capital acquired a 20.15% stake as part of a consortium of regional co-investors which together acquired a majority stake in the company
- In 2016, Waha Capital acquired an additional stake of 0.57% which resulted in effective ownership of 20.72%
- Operations include well services (such as cementing, coiled tubing, stimulation and other), drilling and workover, well testing and wireline services
- The company employs around 1,500 people and operates in 13 countries.
- Secured and extended contracts worth of AED 138.5 million, taking the remaining value of contracts in progress to AED 2,088.0 million.
- Carrying value AED 289.4 million as of 30 June 2017

NPS Holdings Limited is well positioned for growth, notwithstanding continued oil volatility, with secured backlog of AED 2.1 billion as at 30 June 2017

Geographic Presence



PRINCIPAL INVESTMENTS NPS HOLDINGS LIMITED

Services & Clients

SERVICES

WELL SERVICES
& INTERVENTION



DRILLING &
WORKOVER



WIRELINE
LOGGING



WELL TESTING



PROFESSIONAL
CONSULTANCY



CLIENTS

National
oil companies



International
oil companies



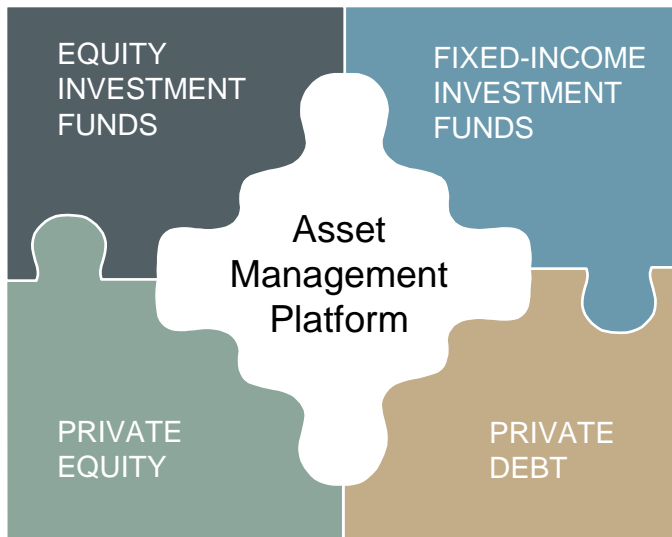
Financial Highlights

AED mn	2014	2015	2016	H1 2017 ¹
Revenue	732	748	824	453
Fixed Assets	770	851	925	910
Total Assets	1,909	2,162	2,128	2,146
Debt	552	620	584	584

ASSET MANAGEMENT OVERVIEW

Capitalizing on a strong track record, Asset Management business offers third party investors the opportunity to invest in our wide range of investment platforms

Product Profile



Overview

- Waha’s Asset Management business focuses on developing and managing investment funds, and inviting third party investors to invest along with Waha Capital in these investment funds
- Currently AUM size is c. \$490m (AED 1.8 bn)
- Asset management is the source of providing recurring fees
- Equity-focused investment funds:
 - Launched two funds: a) MENA Equity Fund and b) MENA Value Fund
 - Both funds are focused on public equities in MENA region
 - MENA Equity Fund follows an absolute return strategy
 - MENA Value Fund follows a long-only holding strategy
- Fixed income focused investment funds:
 - Launched one fund: CEEMEA Fixed Income Fund
 - Fund is focused on public debt in CEEMEA region
 - Fund follows an absolute return strategy through leverage positions
- Private Equity Fund:
 - In process of launching Waha Equity Partner Fund with GP & LP structure
 - Fund will focus on acquiring controlling stake in growth sectors
- Private Debt:
 - In process of launching Waha Credit Opportunities Fund
 - Waha Private Debt team will provide bespoke financing and direct lending solutions to mid-market companies located in the Middle East, Turkey and Africa through its Credit Opportunities Fund

H1 2017 PERFORMANCE ASSET MANAGEMENT – FUNDS

CEEMEA FIXED INCOME RETURN

▲ **9.6%**

H1 2017

CEEMEA FIXED INCOME RETURN

▲ **112.1%**

Since inception Jan 2012

MENA EQUITY RETURN

▲ **9.4%**

H1 2017

MENA EQUITY RETURN

▲ **91.4%**

Since inception Jan 2014

CEEMEA Fixed Income Fund

- The fund focuses on investing in:
 - Capital market securities (bonds, sukuk and convertibles)
 - US Dollar denominated sovereign and corporate bonds
- Initial seed capital of AED 368 million (\$100m)
- In June 2015 the fund was first offered to third-party institutional, family office and high-net-worth investors
- The CEEMEA Fixed Income Fund won the “Best Fixed Income Fund Manager UAE 2016” from the Global Banking & Finance review and was ranked #1 fund in the Emerging Markets Eastern Europe by Barclay Hedge
- Returns reflect identification of thematic trades as well as individual mispriced securities and successful risk management
- Focus on relative value of securities resulting in low volatility of returns

Mena Equity Fund

- The fund focuses on investing in equity securities in the large MENA region
- Initial seed capital of AED 368 million (\$100m)
- In July 2015 the fund was first offered to third-party institutional, family office and high-net-worth investors
- The MENA Equity Fund won the “Best GCC Equity Fund” at the Banker Middle East Awards and was awarded the “Best MENA Equity Fund > \$50m” at the MENA Fund Manager Performance Awards.
- YTD returns reflect careful stock selection and avoidance of market sell offs
- Focus on bottom up stock selection and maintenance of healthy cash balance in case of an adverse tail risk event

ASSET MANAGEMENT - AWARDS



Best GCC Equity Fund



Best Fixed Income Fund
Manager UAE 2016



#1 Fund in Emerging Markets
Eastern Europe



Best MENA Equity Fund
> \$50m



Best Diversified
Asset Manager

ASSET MANAGEMENT – FUNDS

MENA VALUE FUND*

- Initial seed capital of AED 184 million (\$50 million) deployed
- Focuses on long-term capital appreciation by investing in equities and other securities in MENA.
- Investment criteria considers business quality and sustainability, effective capital allocation, balance sheet strength, management quality and valuation upside/limited downside risk of the underlying stock
- Returned 27.54% since inception and 9.5% in H1 2017

CREDIT OPPORTUNITY FUND

- Establishing Credit Opportunities Fund by committing AED 184 million (\$50 million) seed capital.
- The Fund will employ a cash-flow based approach to lending, providing financing and lending solutions tailored to the specific needs and requirements of borrowers and their respective business plans
- The Private Debt team will structure its financing into a broad spectrum of instruments which include secured loans, uni-tranche and multiple tranche loans, mezzanine debt, bonds, preferred shares, convertible loans and bonds, convertible preferred shares, equity, warrants and profit participations

PRIVATE EQUITY FUND

- Establishing Private Equity Fund including the transfer of an existing portfolio investment, Anglo Arabian Healthcare
- Mandate to deploy capital into high growth investment opportunities across the Middle East and North Africa, with a focus on GCC markets
- PE platform driven by IRR's, value creation, capital appreciation and cash-on-cash returns
- Provides investors with access to attractive opportunities in the MENA region

ASSET MANAGEMENT PRIVATE EQUITY

Investment Theme



Overview

- The Private Equity Fund will focus on identifying attractive acquisition targets across several different sectors including, but not limited to; healthcare, manufacturing, food and beverage and consumer segments
- Provides investors with access to fast-growing companies in the MENA region and the opportunity to achieve significant returns over a medium-term investment horizon
- Managed by strong team including sector specialists and qualified investment professionals with deep expertise in deal origination, execution, asset management and exit strategies
- The Fund shall target a minimum Gross IRR in the high teens

ASSET MANAGEMENT PRIVATE EQUITY | ANGLO ARABIAN HEALTHCARE

Anglo Arabian Healthcare (AAH) is now one of the largest healthcare provider networks in the UAE. AAH employs a buy and build strategy, supplementing acquisitions with strategic greenfield projects to ensure optimal patient flows and service coverage

GREENFIELD PROJECTS AND ACQUISITIONS

- Opportunistic mix of greenfield projects and acquisitions
- Hub-and-spoke model across primary care, secondary care and diagnostics to retain patient revenue within the group

WELL-POSITIONED TO CAPITALIZE ON REGULATORY AND CONSUMPTION TRENDS

- Introduction of mandatory insurance in Dubai and the Northern Emirates
- Consolidation of diagnostics facilities across the UAE
- Increase in demand for specialty services

Overview

- UAE healthcare company, with an initial focus on hospitals, clinics, diagnostics, laboratories and pharmacies
- 34 healthcare assets in the Northern Emirates, Abu Dhabi and Dubai
 - Network of 1 day-hospital, 17 clinics, 6 pharmacies, 8 diagnostics centers, and 1 continuing medical education provider
 - 1 multi-specialty hospital opened in 2015 in Ajman, with an inpatient capacity of 23,400 per annum
 - Network covers offers coverage to premium segment in addition to offering affordable care
- Employs more than 1,000 people and serves over 540,000 registered outpatients.
- Strong management team with GCC and international experience

ASSET MANAGEMENT PRIVATE EQUITY | ANGLO ARABIAN HEALTHCARE

Brands under AAH



Consolidated Financial Highlights (AED mn)

Revenue of AED 152.1 million is comprised of AED 61.2 million (2016: AED 89.2 million) from laboratory services, AED 72.7 million (2016: AED 57.4 million) from patient fees and AED 18.2 million (2016: AED 12.4 million) from sale of pharmaceuticals

AED mn	2013	2014	2015	2016 ¹	H1 2017 ¹
Revenue	61	128	250	295	152
Expenses & NCI	(61)	(141)	(272)	(373)	(180)
Net loss attributable to owners	0	(13)	(22)	(78)	(28)
Total Assets	107	151	336	357	395
Total Liabilities	54	48	100	121	126
Equity	46	103	236	216	247
Gross Profit Margin	69%	68%	66%	44%	34%

ORGANISATION & GOVERNANCE



BOARD OF DIRECTORS

CHAIRD BY H.E. HUSSAIN AL NOWAIS, WAHA CAPITAL'S
BOARD COMPRISES SEVEN PROMINENT UAE FIGURES



H.E. Hussain Al Nowais
Chairman



Abubaker Seddiq Al Khoori
Vice Chairman



Salem Rashid Al Noaimi
Chief Executive Officer
and Managing Director



Ahmed Bin Ali Al Dhaheri
Director



Carlos Obeid
Director



Fahad Saeed Al Raqbani
Director



Mansour Mohamed Al Mulla
Director

MANAGEMENT TEAM

WAHA CAPITAL'S STRATEGY IS EXECUTED
BY A TEAM OF HIGHLY EXPERIENCED PROFESSIONALS



Salem Rashid Al Noaimi
Chief Executive Officer
and Managing Director



Alain Dib
Chief Operating Officer



Sana Khater
Chief Financial Officer



Hazem Al Nowais
Chief Executive Officer
Waha Land / Industrial Real Estate



Abdellah Sbai
Head of Capital Markets



Hani Ramadan
Head of Private Equity



Fahad Al Qassim
Head of Principal Investments



Chakib Aabouche
Head of Risk Management



Safwan Said
General Counsel



Fady Sleiman
Head of Information
Technology



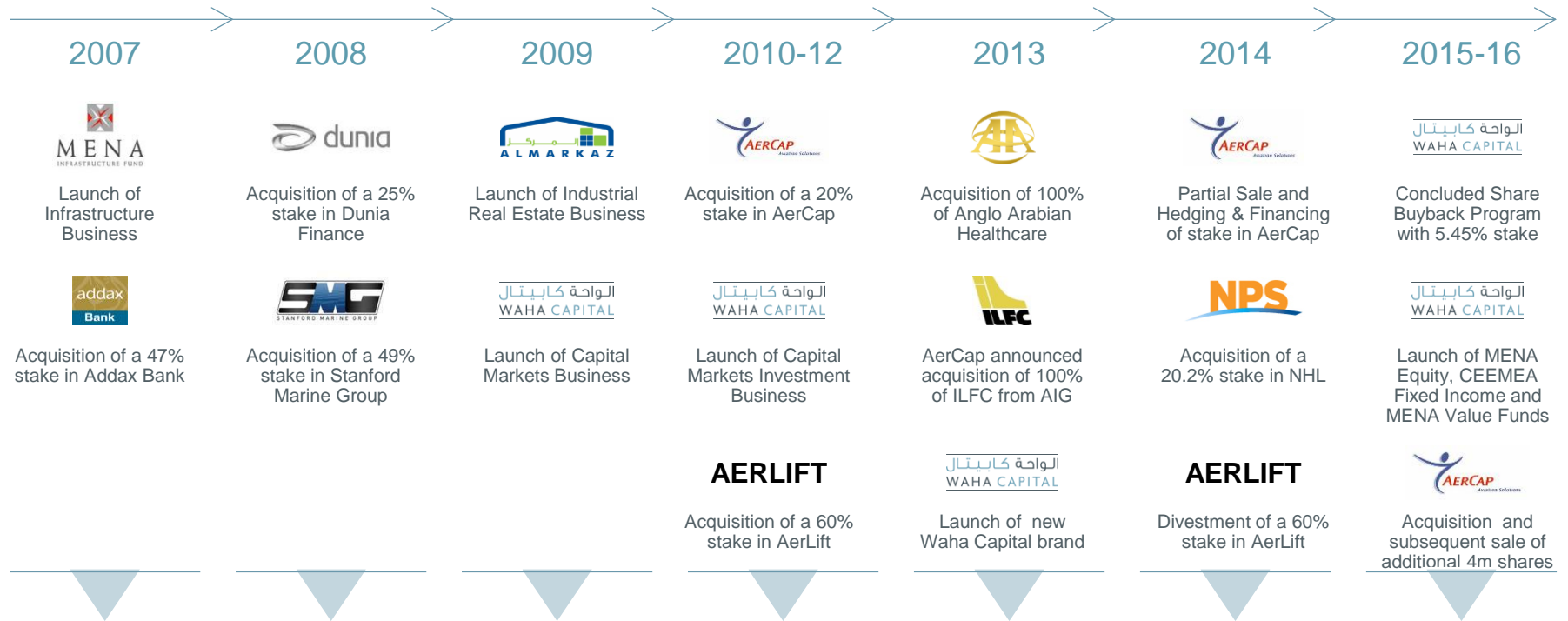
Ergham Al Bachir
Head of Human Resources
and Administration



Amer Aidi
Head of Marketing and Corporate
Communication

COMPANY MILESTONES

Founded in 1997 and listed on ADX in 2000, Waha Capital has transformed from a business operator to an investment company; its investment management arm acquired a financial investment company license from the UAE Central Bank in 2013 and from SCA in 2016



Summary & Outlook

- **Recalibration of performance across all segments** in H1 2017, in line with the revenue diversification strategy
- **Core Principal Investments** portfolio complemented by the **Asset Management Business** to accelerate revenue diversification
- **Investment strategy remains highly focused on pursuing quality investment opportunities** which meet both rigorous and stringent due diligence requirements in line with our priority to protect and generate optimal shareholder value
- **Current market conditions generating attractive valuations for potential investments**
- **Well positioned for steady and long term growth**

DISCLAIMER

This document is not an offer, invitation or recommendation to subscribe to or purchase any securities. Nothing in this document shall form the basis of any contract or commitment whatsoever.

This document contains forward-looking statements. Forward-looking statements can be identified by words such as: “anticipate”, “aspire”, “intend”, “plan”, “offer”, “goal”, “objective”, “seek”, “believe”, “project”, “estimate”, “expect”, “forecast”, “strategy”, “target”, “trend”, “future”, “likely”, “may”, “should”, “will” and similar references to future periods. Forward-looking statements are neither historical facts nor assurances of future performance. Instead, they are based only on our current beliefs, expectations and assumptions regarding the future of our business, future plans and strategies, projections, anticipated events and trends, the economy and other future conditions.

Because forward-looking statements relate to the future, they are subject to inherent uncertainties, risks and changes in circumstances that are difficult to predict and many of which are outside of our control. Our actual results and financial condition may differ materially from those indicated in the forward-looking statements. Therefore, you should not rely on any of these forward-looking

statements. Important factors that could cause our actual results and financial condition to differ materially from those indicated in the forward-looking statements include, among others, the following: our ability to maintain adequate revenue levels and cost control; economic and financial conditions in the global markets and regional markets in which we operate, including volatility in interest rates, commodity and equity prices and the value of assets; the implementation of our strategic initiatives, including our ability to effectively manage the redeployment of our balance sheet and the expansion of our strategic businesses; the reliability of our risk management policies, procedures and methods; continued volatility in the capital or credit markets; developments and changes in laws and regulations, including increased regulation of the financial services industry through legislative action and revised rules and standards applied by regulators.

No representation or warranty, express or implied, is made as to the accuracy, completeness or fairness of the information and opinions contained in this document. We undertake no obligation to publicly update any forward-looking statement whether as a result of new information, future developments or otherwise.