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#### WHO IS WAHA CAPITAL?

WE ARE	<ul> <li>A leading Abu Dhabi-based investment company; established in 1997 and listed on the Abu Dhabi Securities Exchange in 2000</li> <li>Led by a world class management team and a well-connected, high caliber Board of Directors</li> </ul>
WE WERE	<ul> <li>An aircraft leasing company, which evolved into an investment company managing a portfolio of conventional and alternative assets</li> </ul>
OUR BUSINESS	<ul> <li>Principal Investments and Asset Management focused primarily on the MENA region</li> </ul>
OUR OWNERSHIP	<ul> <li>Mubadala 14%, other institutional investors 37% and individuals 49%</li> </ul>
OUR TRACK RECORD	<ul> <li>Consistent profitability, positive net profit generated in each of the past 12 years</li> </ul>

**TOTAL ASSETS SEP 2017** 

AED 10.9bn

MARKET CAP

AED 3.3bn

AVERAGE NET PROFIT (ADJ)

**AED 498mn** 

over 2014-16

AVG. RETURN ON EQUITY

14%

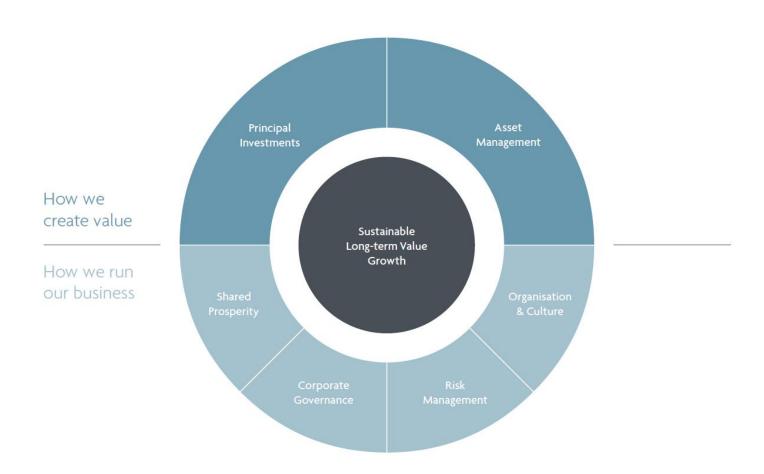
over 2014-16

AVG. DIVIDEND YIELD

10.1%

over 2014-16

#### **BUSINESS MODEL**



#### **BUSINESS MODEL**



#### PRINCIPAL INVESTMENTS

- Strategic long term investments
- Focus on generating stable income and regular cash flows over the long term in relatively mature businesses
- Invest in value opportunities in resilient sectors
- Seek significant minority stakes with board representation
- Includes AerCap, Dunia, Waha Land, NPS Holdings Ltd, SDX Energy Inc. and Channel VAS.



#### **ASSET MANAGEMENT**

- Generate cash returns through investments in liquid equity and fixed income securities
- Three existing funds MENA Equity, CEEMEA Fixed Income Fund and MENA Value Fund
- Two new funds Credit Opportunity Fund and Private Equity Fund to be introduced
- Waha Private Debt team will provide bespoke financing and direct lending solutions to mid-market companies located in the Middle East, Turkey and Africa through its credit opportunities fund
- Private Equity Fund will acquire companies with first-class management through majority or significant minority stakes with strong strategic partners, co-investors and/or limited partners. Includes investment in Anglo Arabian Healthcare
- Private Equity to invest in high growth opportunities in attractive sectors in MENA; including healthcare, energy and facilities management



#### YTD SEP 2017 FINANCIAL HIGHLIGHTS

#### Performance reflects growth across all business divisions

- Net profit of AED 267.8 million, compared to AED 387.7 million in YTD Sep 2016
- EPS of AED 0.15 compared to AED 0.21 in YTD Sep 2016
- Assets of AED 10.9 billion as at 30 September 2017 vs. AED 10.0 billion as at FY 2016, an increase of 9%
- YTD RoAE stood at 7.5% vs 9.7% in 2016
- Investment activity in YTD Sep 2017 include:
  - CVAS: Investment of AED 210.0 million
  - AAH: net investment of AED 53.8 million
  - MEA Energy: AED 37.7 million
- · Capital Markets:
  - Third party funds raised AED 281.7 million;
  - Assets under management as at 30 September 2017 AED 1.9 billion, compared to AED 1.5 billion as at 31 December 2016
- 20% cash dividend of AED 367.7 million

#### YTD SEP 2017 TOTAL INCOME

### AED **816**mn

▼ 6% vs. YTD Sep 2016

#### **TOTAL AUM**

### AED **1.9**bn

▲ 27% from Dec 2016

#### **TOTAL ASSETS**

AED **10.9**bn

▲ 9% from Dec 2016

#### **FY 2016 DIVIDEND**

**AED 368**mn

20% Cash Dividend

#### YTD SEP 2017 FINANCIAL PERFORMANCE

**TOTAL INCOME** 

**V6.4**% vs. YTD SEP 2016

**TOTAL EXPENSE** 

**▲ 5.6**% vs. YTD Sep 2016

**NET PROFIT** 

**30.9%** 

vs. YTD SEP 2016

AED MILLIONS	YTD SEP 2017	YTD SEP 2016
Total Income	816	872
Expenses - Parent	(190)	(181)
Expenses - Subsidiaries	(333)	(315)
Non controlling interest	(25)	12
Net profit attributable to shareholders	268	388
Equity attributable to shareholders	3,262	4,091
KEY PERFORMANCE INDICATORS		
Earnings per share (in AED)	0.15	0.21
RoAE	7.5%	9.7%

#### Q3 2017 FINANCIAL PERFORMANCE

**TOTAL INCOME** 

**▲** 6.6%

vs. Q3 2016

**TOTAL EXPENSES** 

**3.6**%

vs. Q3 2016

**NET PROFIT** 

**A** 3.5%

vs. Q3 2016

AED MILLIONS	Q3 2017	Q3 2016
Total Income	267	250
Expenses - Parent	(65)	(71)
Expenses - Subsidiaries	(105)	(105)
Non Controlling interest	(12)	8
Net Profit attributable to shareholders	85	82
Equity attributable to shareholders	3,262	4,091
KEY PERFORMANCE INDICATORS		
Earnings per Share (in AED)	0.05	0.04
3-month RoAE	2.6%	1.9%



#### YTD SEP 2017 FINANCIAL POSITION

**TOTAL ASSETS** 

MARKET CAP(1)

**DEBT** 

CASH

AED **10.9**bn AED **3.3**bn AED **6.3**bn

AED **499**mn

AED MILLIONS	30 SEP 2017	31 DEC 2016
Cash	499	572
Investment in equity-accounted investees	5,504	5,034
Investment Property	800	681
Other Investments <sup>(2)</sup>	3,340	3,067
Other Assets	762	656
Total Assets	10,905	10,010
Borrowings	6,286	5,465
Other Liabilities	721	365
Equity	3,898	4,180
RoAA (Annualised)	3.4%	4.2%

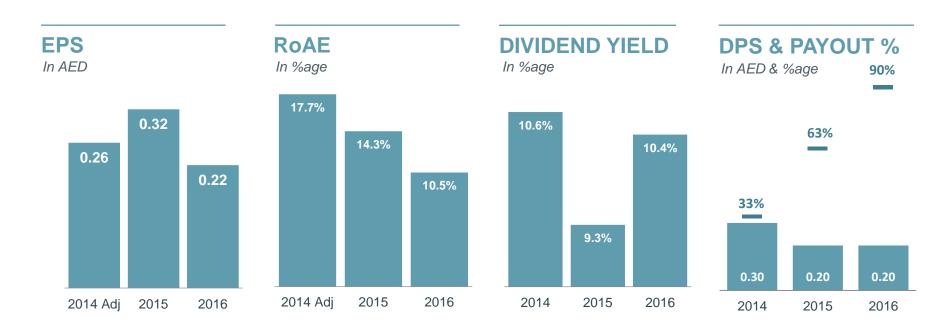
<sup>1.</sup> Based on share price as at 11 Nov 2017

<sup>2.</sup> Include Financial investments, Loan investments and Finance leases



#### THREE YEAR ROBUST FINANCIAL PERFORMANCE

- 3 year Average Earnings Per Share of AED 0.27 (adjusted)
- 3 year Average Return on Equity of 14% (adjusted)
- 3 year Average Dividend Yield of 10.1%
- 3 year Average Dividend Per Share of AED 0.23 with average payout ratio of 62%



#### THREE YEAR FINANCIAL PERFORMANCE

AVERAGE TOTAL INCOME

AED **1.1**bn

over last three years (Adj. 2014)

**AVERAGE EPS** 

0.23

over last three years

AVERAGE RETURN ON EQUITY

14%

over last 3 years (Adj. 2014)

**TOTAL EQUITY** 

**▲ 32**%

Over Adj. 2014

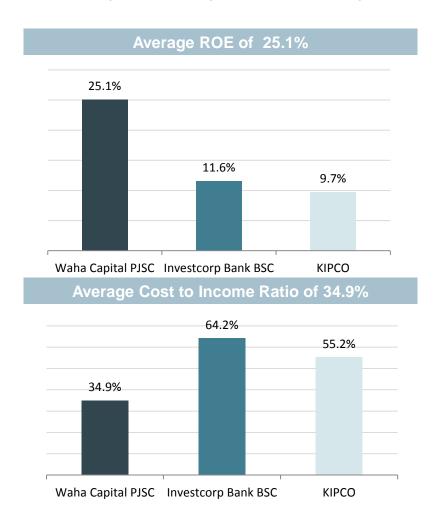
IN AED MILLIONS	YE 2014	YE 2014 ADJ.	YE 2015	YE 2016
Total Income	2,171	936	1,096	1,162
Expenses – Parent	(257)	(257)	(195)	(287)
Expenses – Subsidiaries	(181)	(181)	(323)	(472)
Non controlling interest	-	-	10	4
Net Profit attributable to shareholders	1,733	498	588	407
Equity attributable to shareholders	4,380	3,146	3,870	3,871
KEY PERFORMANCE INDICATORS				
Earnings per share (in AED)	0.89	0.26	0.32	0.22
RoAE	50.5%	17.7%	14.3%	10.5%

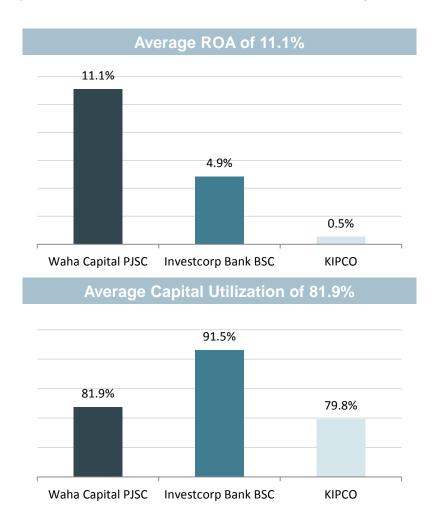
<sup>.</sup> Adjusted 2014 net profit excludes one-off items



#### WAHA CAPITAL - PERFORMANCE VS. PEERS

Waha Capital has outperformed its comparable listed peers across most metrics over the last 3 years







### PRINCIPAL INVESTMENTS OVERVIEW

By leveraging its extensive network and sector expertise, our Principal Investments business is capable of generating significant income and cash flows on a regular basis in the foreseeable future

#### **Investment Theme**



#### Overview

- Over the past five years, Waha Capital has built an impressive track record in managing proprietary investments by working alongside portfolio company management teams
- Focuses on resilient sectors including aviation, energy, financial services, industrial real estate, fintech and infrastructure
- Focused on acquiring companies with first class management through significant influence or joint control with co-investors. Primary focus on UAE-based companies; secondary focus on the GCC region
- Representation on Board and various committees to add value

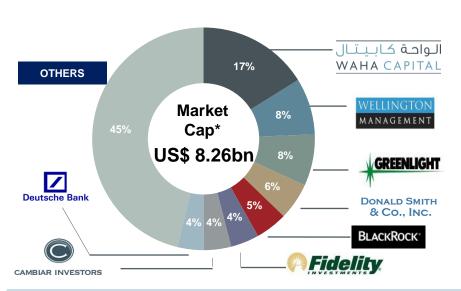
### PRINCIPAL INVESTMENTS PORTFOLIO

SECTOR		CORE INVESTMENTS	STAKE
AVIATION	AERCAP Assure tolores	AerCap Holdings	16.99%
FINANCIAL SERVICES	<b>dunia</b>	Dunia Finance	25.0%
INDUSTRIAL REAL ESTATE	ALMARKAZ	Waha Land	100.0%
INFASTRUCTURE	M E N A INFRASTRUCTURE PUND	MENA Infrastructure Fund	<b>33.3%</b> (GP) <b>17.9%</b> (LP)
OIL & GAS	NPS	NPS Holdings Limited	20.6%
OIL & GAS	STATUSE MAINTE ORCE	Stanford Marine Group	45.0%
OIL & GAS	ENERGY	SDX Energy Inc.	19.1%
FINTECH	channel vas	Channel VAS	Significant minority

### PRINCIPAL INVESTMENTS AERCAP

# YTD Sep 2017 Earnings per share of **\$4.95**, compared to **\$3.61** in YTD Sep 2016

#### Ownership



#### Overview

- Stable and healthy industry with favourable outlook
- Significant cash flow generation capability
- Focus on selective and disciplined growth and on-going portfolio management
- Conservative, long-term and robust funding structure with diversified sources of capital
- Largest independent lessor with modern portfolio of in-demand aircraft; industry leader in profitability
- Investment grade rating by Fitch, Standard & Poor's, and Moody's
- During Q4-2015 to Q1-2016, acquired 4m shares for a total purchase price of AED 537.1 million which were disposed in Q4 2016 at total proceeds amounting AED 643.8 million
- Waha Capital with 16.99% stake is currently the largest beneficial shareholder in AerCap, retaining 2 board seats and representation on various Board Committees
- During the period ended 30 September 2017, the Group recorded an impairment of AED 193.2 million against the share of income from its investment in AerCap of AED 475.2 million
- Extended Aercap Collar hedges in August and November 2016 on 22.9 million shares with progressive maturities over 2018-2020
- Aercap contributed 34.0% of the Group's total income and represented 44.2 % of the Group's assets with a carrying value of AED 4,830.4 million

### PRINCIPAL INVESTMENTS AERCAP

#### YTD SEP 2017 Key Financial Highlights:

- Reported net profit of US\$ 809.9 million, compared to US\$ 682.0 million in 2016; and EPS of US\$ 4.95 compared to EPS US\$ 3.61 in 2016
- US\$ 8.9 billion of available liquidity
- Adjusted debt/equity ratio of 2.7 to 1
- Adjusted \$55.06 book value per share, an increase of 17% since September 30, 2016.
- Repurchased 5.4 million shares in the third quarter of 2017 for \$266 million and 19.2 million shares year to date through October 27, 2017 for \$888 million
- New \$200 million share repurchase program authorized, which will run through March 31, 2018
- Proceeds from the sale or disposal of assets amounted to US\$ 1,200.7 million, compared to US\$ 1,828.1 million in 2016
- Gain on disposal of US\$ 180.6 million, compared to US\$ 79.8 million in 2016

#### **Key Operational Highlights:**

- 302 aircraft transactions executed, as follows:
  - √ Signed lease agreements for 184 aircraft
  - ✓ Purchased 33 aircraft
  - ✓ Executed sale transactions for 85 aircraft.
- Signed an agreement with Boeing for an order of 30 787-9 aircraft.
- Signed financing transactions for \$10.9 billion
- The average age of owned fleet was 7.1 years and the average remaining contracted lease term was 6.6 years.
- Portfolio consisted of 1,506 aircraft that were owned, on order or managed

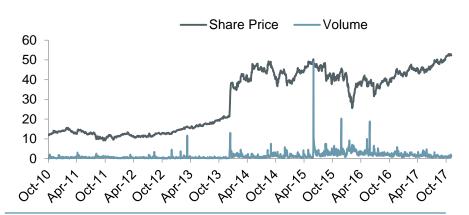
USD mn	2011	2012	2013	2014	2015	2016	YTD SEP 2017
Total Revenue	1,094	973	1,050	3,640	5,288	5,152	3,774
Total Expenses	(864)	(818)	(739)	(2,723)	(3,921)	(3,952)	(2,857)
Net Profit	173	158	295	808	1,179	1,047	810
Assets	9,115	8,634	9,451	43,867	43,914	41,616	41,007
Debt	6,111	5,803	6,237	30,402	29,807	27,717	27,287
Equity	2,283	2,123	2,429	7,943	8,349	8,524	8,603
RoAE (annualized)	8%	7%	13%	16%	15%	12%	13%
RoAA (annualized)	2%	2%	3%	3%	2%	2%	3%

Source: Bloomberg, AerCap, Waha Capital 19



### PRINCIPAL INVESTMENTS AERCAP

#### Share price performance and volume since acquisition





#### Analyst/ Consensus Estimates

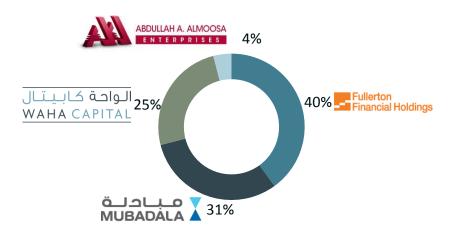
Provider	Date	Recommendati on	Target \$
Morgan Stanley	Nov-17	Underwt/In-Line	48
Credit Suisse	Nov-17	outperform	61
Cowen	Nov-17	outperform	58
Value Investment Principals	Nov-17	strong buy	70
Barclays	Nov-17	overweight	61
Compass Point Research & Trading LLC	Nov-17	buy	66
RBC Capital Markets	Nov-17	outperform	77
Stephens Inc	Nov-17	overweight	64
Wells Fargo Securities	Nov-17	outperform	62
Churchill Research	Jun-17	no rating system	58
J.P. Morgan	Jun-17	overweight	58
Consensus Target (Median)			61
Upside (as of 30 Sep 2017)			19.35%

Source: Bloomberg, Bank Researched

### PRINCIPAL INVESTMENTS DUNIA GROUP

Dunia continued to prudently manage its balance sheet by implementing a robust risk management plan in response to the continued macroeconomic uncertainty

#### Ownership



#### Overview

- An Abu Dhabi-based consumer finance company established in 2008 with initial paid up capital of AED 585m
- Dunia Group represents Dunia Finance LLC and Dunia Services FZ LLC; both have a common ownership structure
- Regulated by the UAE Central Bank with a finance license allowing it to issue secured/unsecured loans and credit cards to retail/corporate customers and raise corporate deposits
- Operates 19 branches, has more than 2,000 employees and serves 285,000+ customers

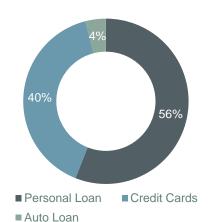
### PRINCIPAL INVESTMENTS DUNIA GROUP

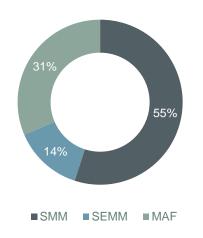
#### Key Financial Highlights

BY PRODUCT

- Loan book grew at a 35% CAGR over the 2009-2017
- Customer deposits grew to AED 1.3 billion as at 30 September 2017, an increase of 3.7% compared to 30 September 2016
- Prudent impairment reserve of 5.0% of total loans and advances, providing a non-performing loan cover of 1.5x; compared to an impairment reserve of 2.9% of total loans and advances with a nonperforming loan cover of 0.9x as of 30 September 2016
- Liquidity position with bank facilities at AED 515 million and bank placements of AED 169.6 million.
- Carrying value of AED 160.3 million as at 30 September 2017

#### BY CUSTOMER SEGMENT<sup>(1)</sup>





2012	2013	2014	2015	2016	YTD SEP 2017
192	260	388	548	564	384
768	1,025	1,505	2,012	1,969	1,934
867	1,086	1,642	2,188	2,222	2,204
414	515	829	1,114	1,229	1,277
-	2	26	120	153	175
356	472	651	784	718	607
	192 768 867 414	192 260  768 1,025  867 1,086  414 515  - 2	192     260     388       768     1,025     1,505       867     1,086     1,642       414     515     829       -     2     26	192     260     388     548       768     1,025     1,505     2,012       867     1,086     1,642     2,188       414     515     829     1,114       -     2     26     120	192     260     388     548     564       768     1,025     1,505     2,012     1,969       867     1,086     1,642     2,188     2,222       414     515     829     1,114     1,229       -     2     26     120     153

I. SMM: Salaried Mass Market; MAF: Mass Affluent; SEMM: Self-Employed Mass Market

<sup>2.</sup> Figures represent the combined results of Dunia Finance LLC and Dunia Services FZ LLC; both have a common ownership structure

### PRINCIPAL INVESTMENTS WAHA LAND

#### Overview

- Waha Capital received a 6 km² land grant from the Government of Abu
   Dhabi in 2007 for a mixed use industrial development
- The project was divided into four equal phases (1.5 km<sup>2</sup> each) to allow for flexibility in terms of scale and funding
- Construction of Phase I infrastructure and 90,000 m<sup>2</sup> of leasable industrial space was completed in Dec 2012 as a part of stage 1
- Leasing activity commenced in Q1 2013; achieved full occupancy by the end of Q1 2015 for Small Industrial Units (SIUs).
- Secured AED 426m bank funding to develop an additional 92,500 m<sup>2</sup> of SIUs within Phase 1 (Stage 2a); development commenced with target delivery by early 2018

#### YTD SEP 2017 Financial Highlights

- Rental revenue and other income of AED 28.4 million (YTD SEP 2016: AED 29.2 million)
- Net operating profit of AED 16.7 million (YTD SEP 2016: AED 17.8 million)
- Carrying value of AED 741.3 million as of 30 September 2017

#### Phase 1: SIUs and Serviced Land



#### Stage 1 (developed SIUs):

 Nine shell and core buildings with total leasable area of 90,000 m<sup>2</sup>; buildings situated on a gross plot area of 210,000 m<sup>2</sup> with ample surrounding space for parking and loading

#### Stage 2a (SIUs under development):

 Shell and core buildings with total leasable area of 92,500 m² under development; buildings situated on a gross plot area of c. 156,000 m² (higher density)



#### Serviced Land:

- Total plot area of c. 714,000 m² for serviced land with infrastructure; of which 15,000 m² has been leased on long-term basis to a third party
- Remaining plot area of c. 699,000 m<sup>2</sup> is suitable for multi-use (land lease / further development of industrial property etc.)

### PRINCIPAL INVESTMENTS MENA INFRASTRUCTURE FUND

#### Overview

- Established in 2007, MENA IF is a 10-year fund with capital commitments of \$300 million based in DIFC
- GP sponsors comprise Waha Capital, Fajr Capital and HSBC; each with a 33.3% stake; Waha Capital also has a 17.9% LP stake
- Invests in infrastructure assets in the MENA region, both greenfield and brownfield, focusing on defensive assets with predictable/contractual cash flows, high barriers to entry and visibility for exits
- Fund invested \$224 million over 7 years in four assets in Oman, Saudi Arabia and Egypt
- Current dividend yield of c. 7% and target gross IRR of c. 15%
- During 2016, Waha Capital received gross distributions of AED 82 million including dividend and capital repayment from the following disposals
  - February 2016: the Fund divested its 30.33% stake in AICT
  - · March 2016: the Fund sold its 38.1% stake in UPC
- Waha invested a total of AED 170 million (\$46m) for its LP (17.9%) and GP (33.3%) stakes; and received c. AED 157 million in distributions.
- The carrying value of investment (LP + GP) is AED 71.7million as of 30 September 2017

MENA Infrastructure Fund is recognized as one of the best performing infrastructure funds in the region

#### Investments

INVESTMENTS	DESCRIPTION	STAKE (%)
Hajr Electricity Production Company KSA (Qurayyah)	3.9GW gas-fired IPP in KSA in partnership with ACWA Power and Samsung C&T	15.0%
Sohar Power Company (SPC)	Omani 585MW independent power and water desalination plant	20.0%

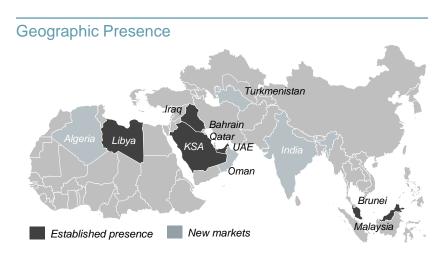
MENA IF is focused on exiting the remaining two investments (end of fund life)

### PRINCIPAL INVESTMENTS NPS HOLDINGS LIMITED

#### Overview

- Headquartered in the UAE, NPS Holdings Limited is a leading provider of oilfield services ("OFS")
- Formed in 2007 through the merger of Qatari & Saudi OFS providers with roots dating back to 1978
- In 2014, Waha Capital acquired a 20.15% stake as part of a consortium of regional co-investors which together acquired a majority stake in the company
- In 2016, Waha Capital acquired an additional stake of 0.57% which resulted in effective ownership of 20.72%, which was subsequently diluted to 20.6% on issuance of new shares
- Operations include well services (such as cementing, coiled tubing, stimulation and other), drilling and workover, well testing and wireline services
- The company employs around 1,500 people and operates in 13 countries.
- Secured and extended contracts worth of AED 426.1 million, taking the remaining value of contracts in progress to AED 2,096.4 million.
- Carrying value AED 288.7 million as of 30 September 2017

NPS Holdings Limited is well positioned for growth, notwithstanding continued oil volatility, with secured backlog of AED 2.1 billion as at 30 September 2017



### PRINCIPAL INVESTMENTS NPS HOLDINGS LIMITED

#### Services & Clients

#### **SERVICES**

### WELL SERVICES & INTERVENTION



WIRELINE LOGGING

WELL TESTING

PROFESSIONAL CONSULTANCY



National oil companies













International oil companies

















#### Financial Highlights

AED mn	2014	2015	2016	YTD SEP 2017 <sup>1</sup>
Revenue	732	748	824	711
Total Assets	1,909	2,162	2,128	2,248
Fixed Assets	770	851	925	935
Debt	552	620	584	587



#### PRINCIPAL INVESTMENTS SDX

#### **OVERVIEW**

- SDX Energy Inc. was created in October 2015 by the merger of Sea Dragon Energy and Madison PetroGas.
- SDX Energy is an E&P company engaging in exploration, development and production with operations in Egypt and Morocco
- Portfolio contains interests in 6 concessions in Egypt and Morocco.
- Listed on London AIM exchange 2016 (TSX in 2008)

#### **FY2016 NET REVENUE**

\$12.9m

vs. \$11.4m in FY2015

#### SHARE PRICE DELTA

£54p/sh<sup>(1)</sup>

vs. £18p/sh at investment(2)

#### CORPORATE SNAPSHOT(1)

Market Capitalization (\$M)
Net cash (\$M)
Enterprise Value (\$M)
Key assets
Top Shareholders

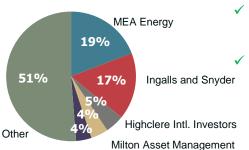
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28

109

Egypt: NW Gemsa (50% WI), Meseda (50%) WI, South Disoug\* (55% WI), South Ramadan (12.75% WI)

Morocco: Sebou (75% WI), Lalla Mimouna (75%)



River and Mercantile

#### PERFORMANCE SCORECARD

- ✓ High margin onshore production generating significant cashflow (asset breakeven ~US\$20/bbl)
- Tangible near-term upside via low-cost exploration and short-cycle development assets
- ✓ A management team that has delivered with a track record. in executing growth strategies both organically and inorganically
- Robust balance sheet with no debt and a manageable working capital position
- Strongly positioned platform to capitalise on asset and corporate opportunities across the MENA region

Source: SDX Energy, Factset. As at October 13, 2017

- As at May 20 2016.

### PRINCIPAL INVESTMENTS CHANNEL VAS

LENDING IN 2016

**COUNTRIES OPERATION** 

**CONFIRMED SUBSCRIBERS** 

> **USD** 1Bn

25

**500**mn

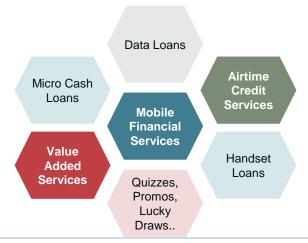
#### **OVERVIEW**

- Established in 2012, Channel VAS is a fast growing mobile financial services company headquartered in Dubai; supported by a best-in-class technical team based in Athens, Greece
- Present in over 25 countries with access to over 500 million confirmed mobile subscribers across Middle East, Africa, Asia and Europe
- Has a highly scalable business model in terms of geographical expansion and services offered, on account of its advanced bigdata analytics capabilities at the core, that enables unconventional credit scoring and underwriting

#### YTD SEP 2017 KEY HIGHLIGHTS

- Acquired a significant minority equity stake for an upfront consideration of AED 200.4 million and an estimated deferred consideration of AED 9.6 million
- Exercises joint control through its shareholding agreement and representations on its Board and various committees.

#### SERVICES OFFERING



#### **CUSTOMERS**





























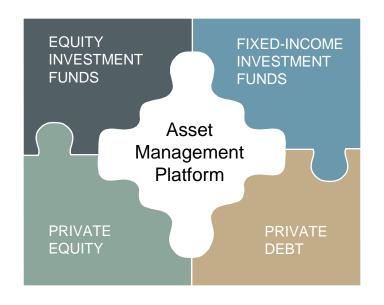




#### ASSET MANAGEMENT OVERVIEW

Capitalizing on a strong track record, Asset Management business offers third party investors the opportunity to invest in our wide range of investment platforms

#### **Product Profile**



#### Overview

- Waha's Asset Management business focuses on developing and managing investment funds, and inviting third party investors to invest along with Waha Capital in these investment funds
- Currently AUM size is c. \$530m (AED 1.9 bn)
- Asset management is the source of providing recurring fees
- Equity-focused investment funds:
  - · Launched two funds: a) MENA Equity Fund and b) MENA Value Fund
  - Both funds are focused on public equities in MENA region
  - MENA Equity Fund follows an absolute return strategy
  - MEAN Value Fund follows a long-only holding strategy
- Fixed income focused investment funds:
  - Launched one fund: CEEMEA Fixed Income Fund
  - Fund is focused on public debt in CEEMEA region
  - Fund follows an absolute return strategy through leverage positions
- Private Equity Fund:
  - In process of launching Waha Equity Partner Fund with GP & LP structure
  - · Fund will focus on acquiring controlling stake in growth sectors
- Private Debt:
  - In process of launching Waha Credit Opportunities Fund
  - Waha Private Debt team will provide bespoke financing and direct lending solutions to mid-market companies located in the Middle East, Turkey and Africa through its Credit Opportunities Fund

### YTD SEP 2017 PERFORMANCE ASSET MANAGEMENT – FUNDS

CEEMEA FIXED INCOME RETURN

**12.9%** 

**YTD SEP 2017** 

CEEMEA FIXED INCOME RETURN

**118.2%** 

Since inception Jan 2012

MENA EQUITY RETURN

**15.0%** 

**YTD SEP 2017** 

MENA EQUITY RETURN

**101.6%** 

Since inception Jan 2014

#### **CEEMEA Fixed Income Fund**

- The fund focuses on investing in:
  - Capital market securities (bonds, sukuk and convertibles)
  - > US Dollar denominated sovereign and corporate bonds
- Initial seed capital of AED 368 million (\$100m)
- In June 2015 the fund was first offered to third-party institutional, family office and high-net-worth investors
- The CEEMEA Fixed Income Fund won the "Best Fixed Income Fund Manager UAE 2016" from the Global Banking & Finance review and was ranked #1 fund in the Emerging Markets Eastern Europe by Barclay Hedge
- Returns reflect identification of thematic trades as well as individual mispriced securities and successful risk management
- Focus on relative value of securities resulting in low volatility of returns

#### Mena Equity Fund

- The fund focuses on investing in equity securities in the large MENA region
- Initial seed capital of AED 368 million (\$100m)
- In July 2015 the fund was first offered to third-party institutional, family office and high-net-worth investors
- The MENA Equity Fund won the "Best GCC Equity Fund" at the Banker Middle East Awards and was awarded the "Best MENA Equity Fund > \$50m" at the MENA Fund Manager Performance Awards.
- YTD returns reflect careful stock selection and avoidance of market sell offs
- Focus on bottom up stock selection and maintenance of healthy cash balance in case of an adverse tail risk event

#### ASSET MANAGEMENT - AWARDS



Best GCC Equity Fund



Best Fixed Income Fund Manager UAE 2016



#1 Fund in Emerging Markets
Eastern Europe





Best MENA Equity Fund > \$50m



Best Diversified Asset Manager

#### ASSET MANAGEMENT – FUNDS

#### **MENA VALUE FUND\***

- Initial seed capital of AED 184 million (\$50 million) deployed
- Focuses on long-term capital appreciation by investing in equities and other securities in MENA.
- Investment criteria considers business quality and sustainability, effective capital allocation, balance sheet strength, management quality and valuation upside/limited downside risk of the underlying stock
- Returned 31.63% since inception and 13.0% in Q3 2017

#### **CREDIT OPPORTUNITY FUND**

- Establishing Credit Opportunities
   Fund by committing AED 184 million
   (\$50 million) seed capital.
- The Fund will employ a cash-flow based approach to lending, providing financing and lending solutions tailored to the specific needs and requirements of borrowers and their respective business plans
- The Private Debt team will structure its financing into a broad spectrum of instruments which include secured loans, uni-tranche and multiple tranche loans, mezzanine debt, bonds, preferred shares, convertible loans and bonds, convertible preferred shares, equity, warrants and profit participations

#### PRIVATE EQUITY FUND

- Establishing Private Equity Fund including the transfer of an existing portfolio investment, Anglo Arabian Healthcare
- Mandate to deploy capital into high growth investment opportunities across the Middle East and North Africa, with a focus on GCC markets
- PE platform driven by IRR's, value creation, capital appreciation and cash-on-cash returns
- Provides investors with access to attractive opportunities in the MENA region

\* offered to third parties 32

### ASSET MANAGEMENT PRIVATE EQUITY

#### **Investment Theme**



#### Overview

- The Private Equity Fund will focus on identifying attractive acquisition targets across several different sectors including, but not limited to; healthcare, manufacturing, food and beverage and consumer segments
- Provides investors with access to fast-growing companies in the MENA region and the opportunity to achieve significant returns over a medium-term investment horizon
- Managed by strong team including sector specialists and qualified investment professionals with deep expertise in deal origination, execution, asset management and exit strategies
- The Fund shall target a minimum Gross IRR in the high teens

### ASSET MANAGEMENT PRIVATE EQUITY | ANGLO ARABIAN HEALTHCARE

Anglo Arabian Healthcare (AAH) is now one of the largest healthcare provider networks in the UAE. AAH employs a buy and build strategy, supplementing acquisitions with strategic greenfield project to ensure optimal patient flows and service coverage

### GREENFIELD PROJECTS AND ACQUISITIONS

- Opportunistic mix of greenfield projects and acquisitions
- Hub-and-spoke model across primary care, secondary care and diagnostics to retain patient revenue within the group

# WELL-POSITIONED TO CAPITALIZE ON REGULATORY AND CONSUMPTION TRENDS

- Introduction of mandatory insurance in Dubai and the Northern Emirates
- Consolidation of diagnostics facilities across the UAE
- Increase in demand for specialty services

#### Overview

- UAE healthcare company, with an initial focus on hospitals, clinics, diagnostics, laboratories and pharmacies
- 34 healthcare assets in the Northern Emirates, Abu Dhabi and Dubai
  - Network of 1 day-hospital, 17 clinics, 6 pharmacies, 8 diagnostics centers, and 1 continuing medical education provider
  - 1 multi-specialty hospital opened in 2015 in Ajman, with an inpatient capacity of 23,400 per annum
  - Network covers offers coverage to premium segment in addition to offering affordable care
- During Q3 2017, HealthBay Polyclinic, an asset owned by AAH, opened a new multispecialty medical complex in Dubai offering wide range of specialized healthcare facilities. Such expansion allows AAH to capture the expected growth in healthcare segment and position itself to benefit from captive business using cross-referral within the Group
- Employs more than 1,000 people and serves over 540,000 registered outpatients.
- Strong management team with GCC and international experience

### ASSET MANAGEMENT PRIVATE EQUITY | ANGLO ARABIAN HEALTHCARE

#### Brands under AAH















#### Consolidated Financial Highlights (AED mn)

Revenue of AED 222.0 million is comprised of AED 89.8 million (2016: AED 119.1 million) from laboratory services, AED 105.1 million (2016: AED 83.3 million) from patient fees and AED 27.1 million (2016: AED 17.8 million) from sale of pharmaceuticals

AED mn	2013	2014	2015	2016 <sup>1</sup>	YTD SEP 2017 <sup>1</sup>
Revenue	61	128	250	295	222
Expenses & NCI	(61)	(141)	(272)	(373)	(261)
Net loss attributable to owners	0	(13)	(22)	(78)	(39)
Total Assets	107	151	336	357	383
Total Liabilities	54	48	100	121	119
Equity	46	103	236	216	264
Gross Profit Margin	69%	68%	66%	44%	35%

Management Accounts – Unaudited 35



# BOARD OF DIRECTORS CHAIRED BY H.E. HUSSAIN AL NOWAIS, WAHA CAPITAL'S BOARD COMPRISES SEVEN PROMINENT UAE FIGURES



H.E. Hussain Al Nowais Chairman



Abubaker Seddiq Al Khoori Vice Chairman



Salem Rashid Al Noaimi Chief Executive Officer and Managing Director



Ahmed Bin Ali Al Dhaheri Director



Carlos Obeid Director



Fahad Saeed Al Raqbani Director



Mansour Mohamed Al Mulla Director

## MANAGEMENT TEAM WAHA CAPITAL'S STRATEGY IS EXECUTED BY A TEAM OF HIGHLY EXPERIENCED PROFESSIONALS



Salem Rashid Al Noaimi Chief Executive Officer and Managing Director



Alain Dib Chief Operating Officer



Sana Khater Chief Financial Officer



Hazem Al Nowais Chief Executive Officer Waha Land / Industrial Real Estate



Abdellah Sbai Head of Capital Markets



Hani Ramadan Head of Private Equity



Fahad Al Qassim Head of Principal Investments



Chakib Aabouche Head of Risk Management



Safwan Said General Counsel



Fady Sleiman Head of Information Technology



Ergham Al Bachir Head of Human Resources and Administration



Amer Aidi Head of Marketing and Corporate Communication

#### **COMPANY MILESTONES**

Founded in 1997 and listed on ADX in 2000, Waha Capital has transformed from a business operator to an investment company; its investment management arm acquired a financial investment company license from the UAE Central Bank in 2013 and from SCA in 2016

2015-16 2007 2008 2014 الواحة كابيتال X AERCAP WAHA CAPITAL adunia d MENA Concluded Share Acquisition of Acquisition of a Acquisition of Partial Sale and **Buvback Program** Acquisition 100% of Anglo Launch of 20% stake in a 19.1% Launch of Hedaina & of a 25% with 5.45% stake Arabian Industrial Real AerCap Financing of stake in SDX Infrastructure stake in Healthcare **Estate Business** Energy stake in AerCap Business Dunia الواحة كانتثال الواحة كانبتال WAHA CAPITAL الواحة كانتثال WAHA CAPITAL ILFC WAHA CAPITAL Launch of MENA AerCap channel vis Launch of Capital Acquisition of a Acquisition of Equity, CEEMEA announced Markets 20.2% stake in Acquisition Fixed Income and a 49% stake acquisition of Investment of a 47% Launch of NHL MENA Value in Stanford 100% of ILFC Acquisition of Business stake in Capital Markets Marine **Funds** from AIG Channel Vas Addax Business Group الواحة كانتتال Bank AERCAP **AERLIFT AERLIFT** WAHA CAPITAL Acquisition and Launch of new Acquisition of a Divestment of a subsequent sale Waha Capital 60% stake in 60% stake in of additional 4m brand AerLift Aerl ift shares

### Summary & Outlook

- Recalibration of performance across all segments in YTD SEP 2017, in line with the revenue diversification strategy
- Core Principal Investments portfolio complemented by the Asset Management Business to accelerate revenue diversification
- Investment strategy remains highly focused on pursuing quality investment opportunities which meet both rigorous and stringent due diligence requirements in line with our priority to protect and generate optimal shareholder value
- Current market conditions generating attractive valuations for potential investments
- Well positioned for steady and long term growth

#### DISCLAIMER

This document is not an offer, invitation or recommendation to subscribe to or purchase any securities. Nothing in this document shall form the basis of any contract or commitment whatsoever.

This document contains forward-looking statements. Forward-looking statements can be identified by words such as: "anticipate", "aspire", "intend", "plan", "offer", "goal", "objective", "seek", "believe", "project", "estimate", "expect", "forecast", "strategy", "target", "trend", "future", "likely", "may", "should", "will" and similar references to future periods. Forward-looking statements are neither historical facts nor assurances of future performance. Instead, they are based only on our current beliefs, expectations and assumptions regarding the future of our business, future plans and strategies, projections, anticipated events and trends, the economy and other future conditions.

Because forward-looking statements relate to the future, they are subject to inherent uncertainties, risks and changes in circumstances that are difficult to predict and many of which are outside of our control. Our actual results and financial condition may differ materially from those indicated in the forward-looking statements. Therefore, you should not rely on any of these forward-looking

statements. Important factors that could cause our actual results and financial condition to differ materially from those indicated in the forward-looking statements include, among others, the following: our ability to maintain adequate revenue levels and cost control; economic and financial conditions in the global markets and regional markets in which we operate, including volatility in interest rates, commodity and equity prices and the value of assets; the implementation of our strategic initiatives, including our ability to effectively manage the redeployment of our balance sheet and the expansion of our strategic businesses; the reliability of our risk management policies, procedures and methods; continued volatility in the capital or credit markets; developments and changes in laws and regulations, including increased regulation of the financial services industry through legislative action and revised rules and standards applied by regulators.

No representation or warranty, express or implied, is made as to the accuracy, completeness or fairness of the information and opinions contained in this document. We undertake no obligation to publicly update any forward-looking statement whether as a result of new information, future developments or otherwise.



# THANK YOU

